



**MINISTER
TOURISM
REPUBLIC OF SOUTH AFRICA**

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NATIONAL ASSEMBLY

QUESTION FOR WRITTEN REPLY:

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2750. Ms N R Mashabela (EFF) to ask the Minister of Tourism:

Given persistent governance failures across government, what (a) measures exist to ensure that tourism infrastructure projects are not used as vehicles for procurement corruption, (b) total number of the 11 maintenance projects to be completed were previously dysfunctional and (c) lessons have been learned to prevent repeat failure?

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REPLY:

- (a) The DBSA is the implementing agent. The Department has established the Programme Support Unit, which is comprised of built environment professionals to provide technical support to the Department in order to fast-track the completion, closeout and handover of the tourism infrastructure projects. Thus, ensuring value for money on the Department's investment in these projects.
- (b) The following maintenance projects are being completed:

Number	Project	Province
1.	Dwesa and Cwebe Nature Reserve	Eastern Cape
2.	Baviaanskloof Nature Reserve	
3.	Thomas Baines Nature Reserve	
4.	Maria Moroka Nature Reserve	Free State
5.	Philip Saunders Nature Reserve	
6.	Sterkfontein Nature Reserve	
7.	Gariiep Dam Nature Reserve	
8.	Manyeleti Nature Reserve	Mpumalanga
9.	Andover Nature Reserve	
10.	Songimvelo Nature Reserve	
11.	SS Skosana Nature Reserve	

- (c) The lessons learnt include non-performance by Professional Service Providers (PSPs) and contractors. In some cases, PSPs and contractors failed to perform, resulting in contract terminations and the need to retender or issue a new task order, which extended project timelines. Local subcontractor compensation disputes: In some projects, local subcontractors were requested to be compensated for work that was not inspected or approved by the professional team. These factors collectively illustrate the complexity of project delivery and highlight the need for robust contract management, stakeholder engagement, and scope control to minimise delays. The Department continuously improves its project management systems.

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